

Financial Futures Committee February 9, 2016 6:30 pm, Mac Bernd Professional Development Center

WELCOME	David Wilbanks FFC Chairperson
COMMITTEE NORMS	David Wilbanks
DISTRICT OPERATIONS Overview Operating Costs for New Facilitie Plant Services Transportation & Security	Cindy Powell, Chief Financial Officer
GROUP DISCUSSIONS	
CLOSING THOUGHTS	David Wilbanks

Prepared by: Finance February 6, 2016



Financial Futures Committee

February 9, 2016



Committee Norms

David Wilbanks, FFC Chairperson



FFC Overview

Meeting Date	Topic
January 28, 2016	Draft Committee Norms 2015-16 Budget Overview School Finance System School Finance Lawsuit Enrollment Projections
February 9, 2016	Vote on Committee Norms Operating Costs Related to Bond Projects Operations Group Discussions
February 23, 2016	Strategic Plan Performance Data Academic Services Priorities
March 8, 2016	Group Discussions on Academic Services Priorities
March 22, 2016	Staffing Compensation Group Discussions
April 5, 2016	Develop Recommendations



FFC Charge

- Review the 2016-2021 strategic plan to understand the impact that the strategic plan may have on the general operating budget.
- Review the current general operating budget to gain an understanding of cost drivers.



FFC Charge

- Review each of the following in order to assess the impact that each item has on the 2016-17 general operating budget and provide input on each, as appropriate:
 - Academic Services priorities and operational efficiency priorities presented to the Committee by the District.
 - Current staffing methods in relation to state education law and current administration protocol
 - Compensation and benefits, including available salary market information, health insurance and wellness plan
 - Operating costs associated with bond projects that will be completed prior to or during the 2016-17 fiscal year



2016-21 Strategic Plan

Achieve Today. Excel Tomorrow.



Goal

 100% of AISD students will graduate exceptionally prepared for college, career and citizenship





Performance Objective Categories

- Academic Achievement
- College Readiness
- Workforce Readiness
- Leadership, Citizenship and Responsibility





Strategies

Performance Objective Category	Strategy
Academic Achievement	 Provide students with increased equity of access to instruction, facilities and extracurricular/co-curricular activities Align resources, including staffing, to curriculum outcomes and instructional priorities Provide efficient, effective and functional learning environments Implement instructional response and programming related to the 2014 bond program with fidelity (STEM labs, CTE Center programming, Fine Arts Center, Fine Arts/Dual Language, etc.)



Strategies

9.00	
Performance Objective Category	Strategy
Leadership/Citizenship/ Responsibility	 Enhance an emotionally and physically safe learning environment that fosters cultural awareness, wellness, and a culture of respect, integrity and responsibility among students

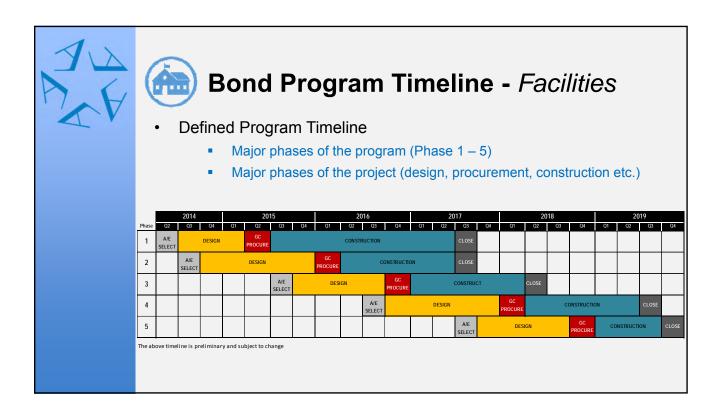


Operating Costs of New Facilities Opening in 2016-17



Bond 2014 Package Areas

Facilities	\$552,388,327
Fine Arts	\$9,828,738
Safety, Security and Technology	\$82,633,000
Transportation	\$18,279,213
Total	\$663,129,278





Expected Outcomes

- Improved utilization of facilities
- Facility condition improvements
- Safety and security improvements
- Expanded career and technical education opportunities
- Focus on science, technology, engineering and math at elementary
- Choice
- Access





2014 Bond Program Update

- **Phase 1 & 2 Construction Projects**
 - 21 projects
 - 13 architecture firms engaged
 - 4 construction firms engaged
 - 7 schematic designs approved by Board
- Phase 3 Construction Projects
 - 10 projects
 - 6 architecture firms engaged
 - RFQ has been issued for construction management firms

Estimated Project Completion

Project	Est. Completion	Status
Workman Classroom Addition	Jul. 2016	Construction
Eddy and Debbie Peach Elementary School (Baird Farm Rd.)	Aug. 2016	Construction
Sandy McNutt Elementary School (Workman Site)	Aug. 2016	Construction
Jones Academy of Fine Arts and Dual Language	Fall 2017	Contract
Corey Academy of Fine Arts and Dual Language	Fall 2016	Construction
Multi-purpose Activity Centers (one per high school)	Fall 2016	Construction
Career Tech Center	Fall 2017	Bidding
Agricultural Science Center	Fall 2017	Design
Fine Arts Center	Fall 2018	Ed. Specs.
Athletics Complex	Fall 2019	Ed. Specs.
Condition Improvements & Life Cycle Replacements	Var. thru 2019	Phase I & II in design



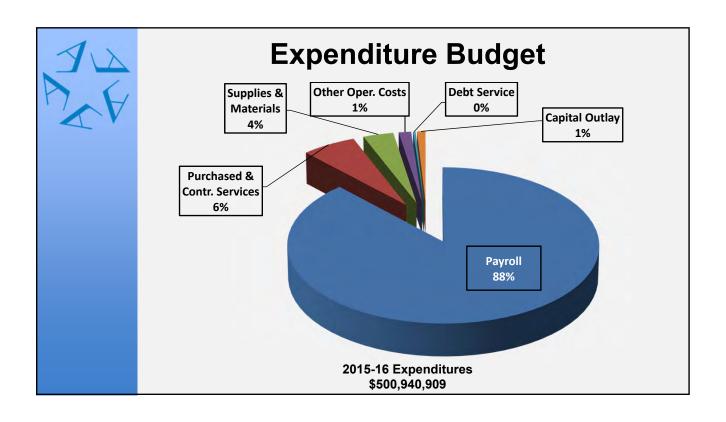
Operating Costs of New Facilities Opening in 2016-17

Facility	Personnel Units	Est. Cost
McNutt Elementary	20.5	\$1,103,698
Peach Elementary	21	\$1,118,394
Multi-Purpose Activity Centers (6)	<u>6</u>	<u>\$542,349</u>
Total	47.5	\$2,764,441



2015-16 Budget

		2015-16	General Fund	Budget			
		Ву С	Object Catego	ry			
		2013-14		2014-15		201	5-16
			Original	Current	Projected	Adopted	Diff from
		Actual	Budget	Budget	Actual	Budget	14-15 Origin
penditu	ires						
6100	Payroll Costs	395,182,623	423,634,021	407,598,218	407,665,265	440,679,244	17,045,2
6200	Purchased & Contracted Services	28,251,406	32,343,675	34,522,152	32,517,172	30,261,399	(2,082,2
6300	Supplies & Materials	15,375,794	16,601,486	17,708,354	16,401,968	16,960,952	359,4
6400	Other Operating Costs	12,593,475	12,777,017	13,331,044	12,537,508	6,922,638	(5,854,3
6500	Debt Service	894,075	820,040	978,491	968,576	1,387,494	567,4
6600	Capital Outlay	4,296,698	22,177,544	29,294,602	26,256,619	4,729,182	(17,448,3
	Total Expenditures	456,594,071	508,353,783	503,432,861	496,347,108	500,940,909	(7,412,8



	2015-16 General Fund Budget By Object						
E		2013-14		2014-15		201	5-16
			Original	Current	Projected	Adopted	Diff from
L		Actual	Budget	Budget	Actual	Budget	14-15 Original
Pı	urchased & Contracted Services	COT COO	500.000	504.400	=00.505	504.000	(4.000)
H	Legal services	627,609	602,000	601,100	732,696	601,000	(1,000)
-	Audit services	147,320	165,500	165,500	154,856	167,500	2,000
	Tarrant Appraisal District	1,591,426	1,663,462	1,669,741	1,669,741	1,786,623	123,161
	Tarrant County (tax collection)	191,401	192,500	246,275	246,275	247,500	55,000
	Other professional services	1,199,243	286,606	374,580	350,660	233,726	(52,880)
	Tuition	724,952	874,800	840,608	732,841	758,800	(116,000)
	Contracted maintenance & repair	6,437,821	8,254,634	9,036,230	9,023,300	5,372,806	(2,881,828)
	Water	1,525,403	1,948,643	1,953,043	1,941,987	2,081,931	133,288
	Telephone	655,566	496,100	508,183	222,686	480,200	(15,900)
	Electricity	8,043,140	7,884,424	7,608,424	7,682,259	8,204,371	319,947
	Gas	795,907	973,661	974,061	1,038,846	995,993	22,332
	Rentals & operating leases	932,412	972,349	976,804	776,162	837,266	(135,083)
	Other purchased & contracted services	5,379,206	8,028,996	9,567,603	7,944,863	8,493,683	464,687
	Total Other Purchased & Contracted Svs.	28,251,406	32,343,675	34,522,152	32,517,172	30,261,399	(2,082,276)



Contracted Maintenance & Repair

- 2015-16 Budget: \$5,372,806 (decrease of \$2,881,828)
- Examples of Expenditures:
 - Copier maintenance
 - Musical instrument repairs
 - Security system repairs
 - Waste disposal
 - Contracted maintenance
 - Contracted moves of temporary buildings
- Reasons for decrease: net effect of completing LoanStar Energy Retrofit projects, increase in maintenance for larger musical instrument inventory, increased copier maintenance pricing for older equipment & new campus

Utilities 2015-16 General Fund Budget By Object 2013-14 2014-15 2015-16 Original Current Projected Adopted Diff from Actual Budget Budget Actual Budget 14-15 Original Water 1,525,403 1,948,643 1,953,043 1,941,987 2,081,931 133,288 Telephone 655.566 496.100 508,183 222,686 480,200 (15,900)Electricity 8,043,140 7,884,424 7,608,424 7,682,259 8,204,371 319,947 Gas 795,907 973,661 974,061 1,038,846 995,993 22,332 **Total Utilities** 11,020,016 11,302,828 11,043,711 10,885,778 11,762,495 459,667

Reasons for Increase: is net result of adding Patrick Elementary, Enterprise Centre office building and rented textbook warehouse; eliminating Hutcheson Jr. High; decrease in network systems; and decrease in federal e-rate credits



Rentals & Operating Leases

- 2015-16 Budget: \$837,266 (decrease of \$135,083)
- Examples of Expenditures:
 - Alarm system equipment leases
 - Graduation & special event facility rental
 - Copier rentals
 - Athletic practice and competition facility rentals

Reasons for decrease: eliminated rental for the Enterprise Center (-\$267,000), new lease for textbook warehouse space (\$104,500), reduction of costs for digital duplicators (-\$22,419), increase in facilities rental for additional athletics games at UTA and swimming pool/lap lane rental (\$21,673), increase in rental of UTA and other facilities for special events (\$14,651), and new security system rentals for Patrick ES, Enterprise Center, and textbook warehouse (\$11,912).



Other Purchased & Contracted Services

- 2015-16 Budget: \$8,493,683 (increase of \$464,687)
- Examples of Operations Expenditures:
 - Armored car service
 - School resource officer contract
 - Off-duty police officers for athletics events
 - Technical support for data processing systems

Net changes due to operations: increase in SRO salaries per contract with City of Arlington; increase in data processing systems contracts (TEAMS -\$129,955; InfoSnap Online Registration \$175,000; Messaging system \$85,000; Phase 3 of Data Warehouse \$689,955)

		By Object				
	2013-14		2014-15		201	5-16
	2013-14	0				
	Actual	Original Budget	Current Budget	Projected Actual	Adopted Budget	Diff from 14-15 Origina
upplies & Materials	Actual	Dauget	budget	Actual	Duuget	14 13 Oligini
M&O supplies	5,209,458	5,302,779	5,615,986	5,289,819	5,365,915	63,13
Books & reading materials	1,044,434	1,588,868	1,735,175	1,656,342	1,517,539	(71,3
General supplies	9,121,902	9,709,839	10,357,193	9,455,807	10,077,498	367,65
Total Supplies & Materials	15,375,794	16,601,486	17,708,354	16,401,968	16,960,952	359,46
ther Operating Costs						
Travel	2,671,406	2,835,534	3,120,412	2,843,457	2,835,026	(50
Property & liability insurance	1,249,207	1,543,750	1,543,870	1,255,485	1,445,250	(98,50
Election costs	67,601	78,000	78,000	78,000	78,000	-
Payment to TIF	7,565,996	6,898,549	7,098,549	7,028,325	1,142,470	(5,756,0
Miscellaneous operating costs	1,039,265	1,421,184	1,490,213	1,332,241	1,421,892	70
Total Other Operating Costs	12,593,475	12,777,017	13,331,044	12,537,508	6,922,638	(5,854,3



Maintenance & Operations Supplies

- 2015-16 Budget: \$5,365,915 (increase of \$63,136)
- Examples of expenditures:
 - Fuel
 - Custodial supplies
 - Tools
 - parts & supplies used to repair and maintain equipment and facilities

Reasons for increase: additional janitorial supplies for new facilities and additional fuel costs for additional buses



Property & Liability Insurance

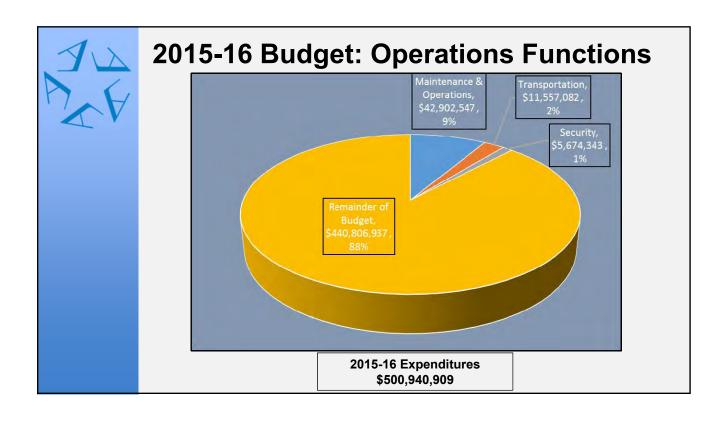
- 2015-16 Budget: \$1,445,250 (decrease of \$98,500)
- Examples of expenditures:
 - Premiums
 - Deductibles

Reason for decrease: to reflect actual expenditure trends



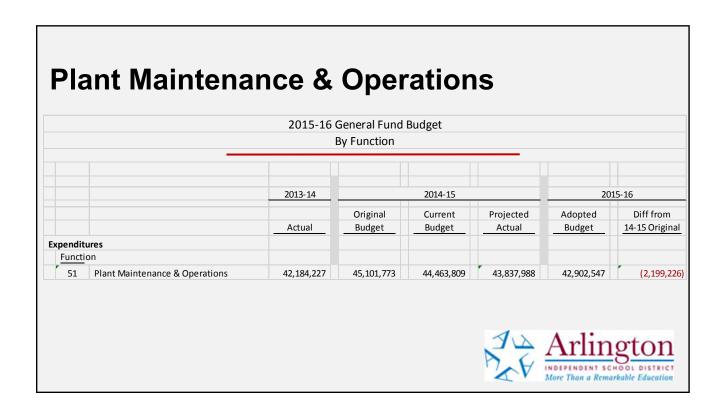
Miscellaneous Operating Expenses

- 2015-16 Budget: \$1,421,892 (increase of \$708)
- Examples of Operating Expenditures:
 - City permits
 - Medical exams





Plant Services





Functional Responsibilities

- Custodial Services
- Maintenance
- Energy Management
- Environmental Services
- Facility Planning & Construction



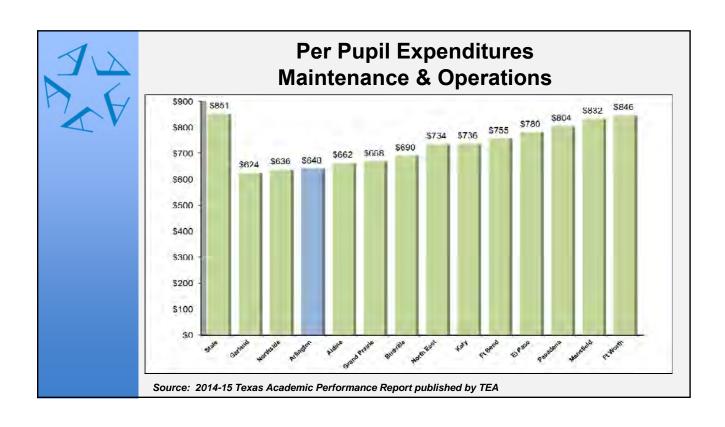
Maintenance & Custodial Staff

	Maintenance	Custodial
Technicians/Custodians	116	402.5
Foremen/Specialists	9	7
Supervisors/Managers	5	2
Clerks	<u>2</u>	<u>2</u>
Totals	130	413.5



Plant Services Statistics

Number of Buildings	99
Acreage	1,699
Square Footage – Permanent Buildings	9,316,991
Sq. Feet per Custodian (based on filled positions)	24,681
Sq. Feet per Maintenance Worker (based on filled positions)	131,225
Work Orders Completed – fiscal year 2014-15	37,688





Plant Services Studies

- Independent assessments contracted in 2014-15
 - Custodial Services
 - Maintenance
- Both studies found operations were performed most efficiently in-house
 - Recommended opportunities to improve service and efficiencies, including additional staff to properly organize functions



Recommendations Implemented

- Added 11 new positions & eliminated 1 position
- Periodic cleaning quality assessments
- Balancing staff across buildings
- Piloted 5 new chemical station systems using concentrates
- Rezoned/adjusted maintenance assignments to improve service response
- Implemented building walk-throughs
- Maintained Design Guideline updates
- Conducted service and leadership training, as well as increased trade-specific training
- Developing electronic information portal and mobile device applications to increase technician productivity



Considerations

- 5-10 more chemical station systems planned for 2016-17
- Incorporate more custodial equipment repair and laundering of dust mops in-district to reduce costs
- Selected use of microfiber cleaning tools
- Expand/enhance preventative maintenance program
- Mechanical/electrical system upgrades planned under 2014 bond program



Energy Management

- LoanSTAR Energy Projects Completed
 - Interior lighting upgrades
 - Exterior Led lighting upgrades
 - Equipment optimization
 - Power factor

Utility Cost Reduction

- Electricity rate reduction
- Controls optimization

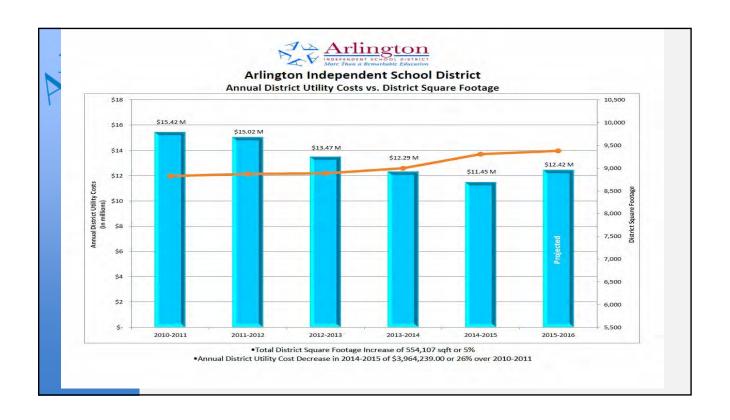
Energy Committee

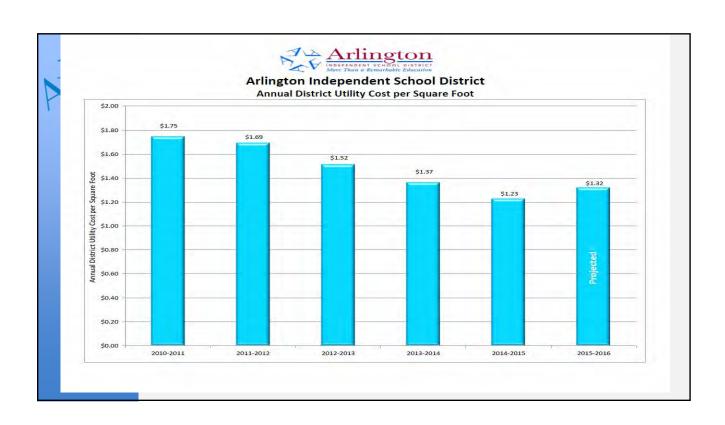
- Changing occupant behavior
- Annual energy competition & 5k Fun Run

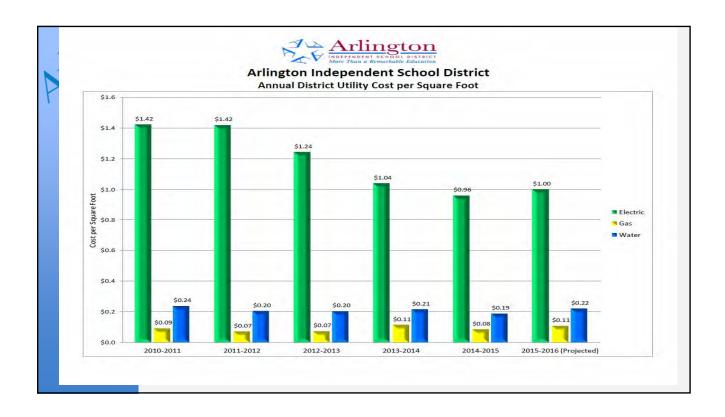
Design Guidelines

- More energy efficient buildings
- Better Comfort
- Recognized for energy reduction











Considerations

Future energy projects

- Equipment optimization
- Commissioning of buildings
- Lighting controls

Dashboard utilization

- Energy savings through better analytics
- District awareness of utility usage

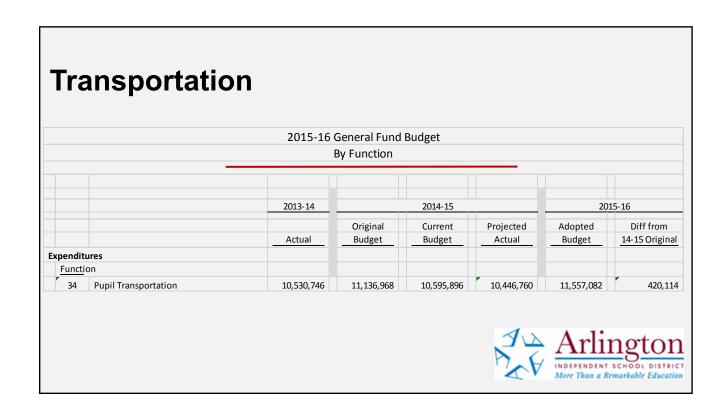
Water monitoring

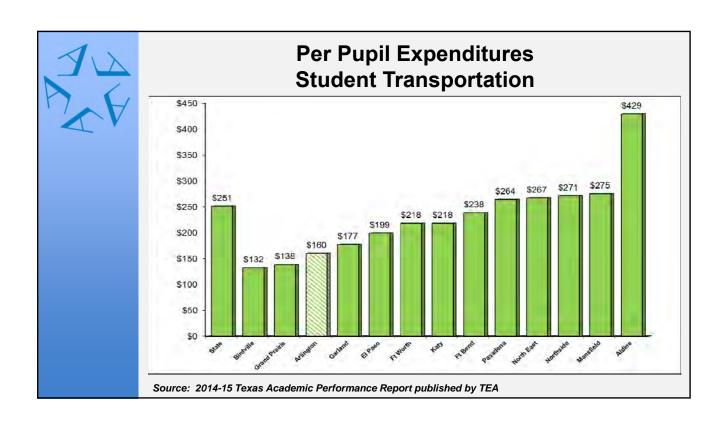
- High usage alarms
- Water savings
- Quicker leak detection

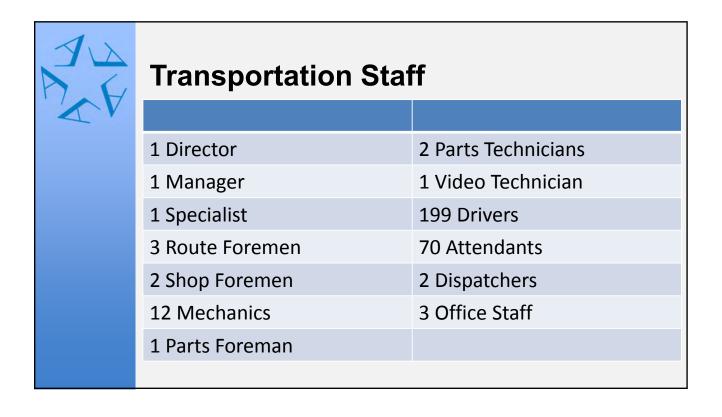




Transportation









Fleet Size

- 135 Regular Education Buses
- 120 Special Education Buses
- 255 Total Buses
- 151 Propane Buses
- <u>104</u> Diesel Buses
- 255 Total Buses





Students Transported Daily

- 14,000 Regular Education Students
- 1,100 Special Education Students
- 15,100 Total Students Transported



Miles Driven - 2014-15

- **3,300,000 miles**
- Cost per mile (including fuel, staff, maintenance & depreciation)

General Education: \$4.05/mileSpecial Education: \$3.35/mile



Routes

- Regular Education
 - High School: 140
 Junior High: 91
 Elementary: 71
 Total 302
- Special Education
 - High School: 95
 Junior High: 69
 Elementary: 60
 Total 224



Special Programs

- Arlington Collegiate High School
- Fine Arts-Dual Language Academies
- STEM Program
- ROTC
- TCC Dual Credit
- McKinney-Vento
- CTE Center-coming in 2018



6000 Special Trips

- Academics
- Athletics
- Fine Arts
- Field Trips



Transportation Budgets

Fiscal Year	Buses	White Fleet	Cost Per Year	Cumulative Cost
14/15	36	40	\$5,276,016	\$5,276,016
15/16	23	35	\$3,645,413	\$8,921,429
16/17	19	25	\$3,056,034	\$11,977,463
17/18	20	25	\$3,288,899	\$15,266,362
18/19	16	25	\$3,012,851	\$18,279,213
Totals	114	150		\$18,279,213

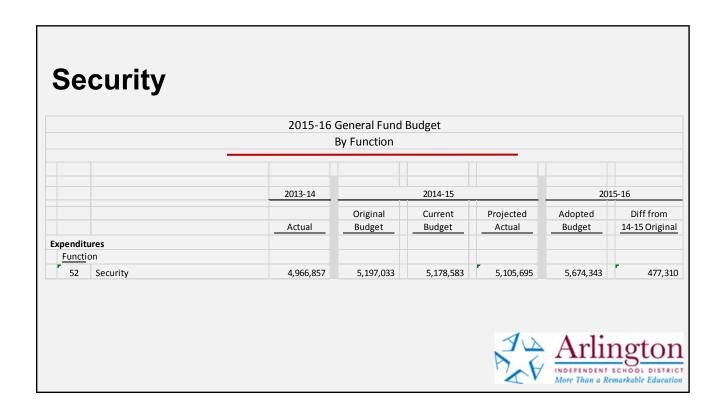


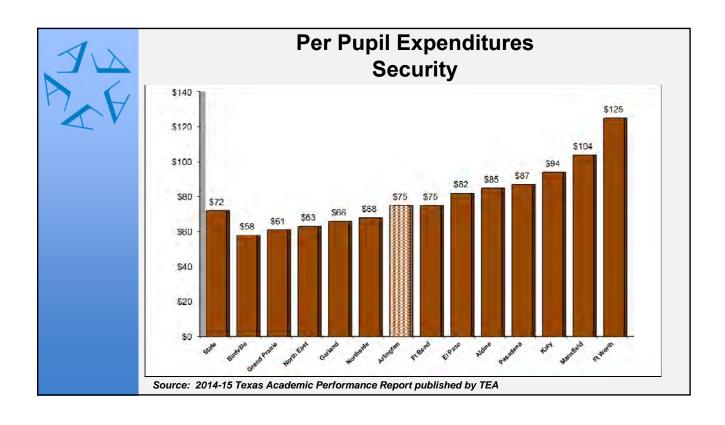
Considerations

- Access to programs
- Special Trips



Security







Security Measures

- 18 School Resource Officers & 2 Sergeants
 - Contracted through Arlington Police Department
- 99 Campus/District Security Officers
- Camera/Buzzer system at elementary schools
- Security cameras all campuses & facilities
- Alarm systems all campuses & facilities



Security Measures

- 2014 Bond Program
 - New security vestibules for all elementary schools
 - Replace/expand security cameras
 - Expand coverage to 80%
 - Replace/add security vehicles
- Phase II Camera Work
 - 18 campuses
 - 3 athletic structures





Discussion Groups

- Topic 1
 - Plant Services
- Topic 2
 - Transportation
 - Operating costs for new facilities added through the 2014 bond program
- 30 minutes per topic
- Parking Lot
 - Questions, comments



Questions?

2015-16 General Fund Budget By Function

		2013-14	2014-15		2015-16		
		Actual	Original Budget	Current Budget	Projected Actual	Adopted Budget	Diff from 14-15 Original
Revenues							
5700	Local & Intermediate Revenue	\$ 215,441,640	\$ 219,728,250	\$ 222,806,320	\$ 223,910,825	\$ 237,794,902	\$ 18,066,652
5800	State Program Revenue	270,883,707	261,156,916	261,156,916	261,718,125	254,627,641	(6,529,275)
5900	Federal Program Revenue	2,340,651	3,485,000	1,885,000	3,293,027	4,210,000	725,000
	Total Revenues	488,665,998	484,370,166	485,848,236	488,921,977	496,632,543	12,262,377
Other Resources		433,107	3,210,000	4,010,000	4,413,893		(3,210,000)
	Total Revenues and Other Resources	489,099,105	487,580,166	489,858,236	493,335,870	496,632,543	9,052,377
Expenditu Function							
11	Instruction	293,466,343	309,617,867	301,998,024	297,747,438	318,280,365	8,662,498
12	Instructional Resources & Media Services	5,653,796	6,099,259	6,085,062	5,999,416	6,107,221	7,962
13	Curriculum & Staff Development	3,663,403	5,183,390	5,524,839	5,447,078	6,365,153	1,181,763
21	Instructional Administration	6,060,978	6,882,766	5,955,329	5,871,509	8,360,212	1,477,446
23	School Administration	25,848,115	27,799,431	25,732,999	25,370,810	29,167,375	1,367,944
31	Guidance & Counseling	21,805,618	25,423,158	24,997,701	24,645,862	27,192,045	1,768,887
32	Attendance & Social Work Service	1,548,194	1,837,763	1,796,737	1,771,448	1,710,858	(126,905)
33	Health Services	5,180,936	5,528,912	5,529,946	5,452,113	5,580,389	51,477
34	Pupil Transportation	10,530,746	11,136,968	10,595,896	10,446,760	11,557,082	420,114
35	Food Service	-	-	-	-	-	-
36	Co-curricular Activities	8,801,478	9,731,636	9,820,990	9,682,761	10,059,732	328,096
41	General Administration	6,644,539	8,464,432	7,712,156	7,603,608	8,874,933	410,501
51	Plant Maintenance & Operations	42,184,227	45,101,773	44,463,809	43,837,988	42,902,547	(2,199,226)
52	Security	4,966,857	5,197,033	5,178,583	5,105,695	5,674,343	477,310
53	Computer Processing	7,660,603	8,332,613	8,512,291	8,392,482	9,010,181	677,568
61	Community Services	343,827	483,142	483,455	476,650	715,204	232,062
71	Debt Service	894,075	820,040	978,491	964,719	1,387,494	567,454
81	Facility Acquisition & Construction	1,938,117	21,849,089	28,941,988	28,534,633	4,729,182	(17,119,907)
95	Student Tuition Non-public Schools	53,396	110,000	110,000	108,452	90,000	(20,000)
97	Payments to TIF	7,565,996	6,898,549	7,098,549	6,998,638	1,142,470	(5,756,079)
99	Other Intergovernmental Charges	1,782,827	1,855,962	1,916,016	1,889,048	2,034,123	178,161
	Total Expenditures	456,594,071	508,353,783	503,432,861	496,347,108	500,940,909	(7,412,874)
Other Use	es						
	Total Expenditures and Other Uses	456,594,071	508,353,783	503,432,861	496,347,108	500,940,909	(7,412,874)
	Revenues Over/(Under) Expenditures	32,505,034	(20,773,617)	(13,574,625)	(3,011,238)	(4,308,366)	
	Projected Beginning Fund Balance	156,291,281	188,796,315	188,796,315	188,796,315	185,785,077	
	Projected Ending Fund Balance	188,796,315	168,022,698	175,221,690	185,785,077	181,476,711	

2015-16 General Fund Budget By Object Category

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5800	State Program Revenue	270,883,707	261,156,916	261,156,916	261,718,125	254,627,641	(6,529,275)
5900	Federal Program Revenue	2,340,651	3,485,000	1,885,000	3,293,027	4,210,000	725,000
	Total Revenues	488,665,998	484,370,166	485,848,236	488,921,977	496,632,543	12,262,377
Other Resources		433,107	3,210,000	4,010,000	4,413,893		(3,210,000)
	Total Revenues and Other Resources	489,099,105	487,580,166	489,858,236	493,335,870	496,632,543	9,052,377
Expenditu	res						
6100	Payroll Costs	395,182,623	423,634,021	407,598,218	407,665,265	440,679,244	17,045,223
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6600	Capital Outlay	4,296,698	22,177,544	29,294,602	26,256,619	4,729,182	(17,448,362)
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Other Uses			-				
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	Revenues Over/(Under) Expenditures	32,505,034	(20,773,617)	(13,574,625)	(3,011,238)	(4,308,366)	
	Projected Beginning Fund Balance	156,291,281	188,796,315	188,796,315	188,796,315	185,785,077	
	Projected Ending Fund Balance	188,796,315	168,022,698	175,221,690	185,785,077	181,476,711	

2015-16 General Fund Budget By Object

		2013-14	2014-15			2015-16	
		Actual	Original Budget	Current Budget	Projected Actual	Adopted Budget	Diff from 14-15 Original
Revenues							
5700	Local & Intermediate Revenue	¢ 202 052 221	¢ 207 902 4E9	¢ 310 903 4E9	¢ 211 970 725	\$ 224,806,580	¢ 17.004.133
	Current year taxes Prior year taxes	\$ 203,952,231 896,867	\$ 207,802,458 1,200,000	\$ 210,802,458 1,200,000	\$ 211,870,725 1,150,559	\$ 224,896,580 1,200,000	\$ 17,094,122
	Penalty & interest	1,416,973	1,500,000	1,500,000	1,376,790	1,400,000	(100,000)
	Overage distribution	6,354	-	-	2,989	-	(100,000)
	Tuition	-		_	-		-
	Parking fees	101,199	98,000	98,000	93,054	93,000	(5,000)
	Music fees	105,133	75,000	75,000	9,026	-	(75,000)
	Towel fees	67,109	64,000	64,000	53,790	55,000	(9,000)
	Lost & damaged textbooks	21,363	20,000	20,000	14,028	15,000	(5,000)
	Voyager Tuition	138,169	135,000	135,000	122,476	125,000	(10,000)
	TXVsn Tuition	-	-	-	-	-	-
	Evening school tuition	18,690	18,000	18,000	14,621	14,000	(4,000)
	Summer school	177,366	225,000	225,000	189,201	185,000	(40,000)
	Dual credit fees	86,013	80,000	80,000	88,616	88,000	8,000
	GED fees	28,050	30,000	30,000	-	-	(30,000)
	Transfer fees	330,640	320,000	320,000	320,000	320,000	-
	Transportation fees	12,659	6,000	6,000	8,345	8,000	2,000
	Investment income Building rental	147,310	175,000	175,000	206,773	210,000 1,502,509	35,000 602,509
	Gifts & grants	1,032,752 258,342	900,000 83,139	900,000 161,209	1,140,093 161,209	1,502,509	4,781
	Athletic activities	638,644	611,500	611,500	619,509	626,500	15,000
	Athletic activities - from individuals	4,405	5,000	5,000	015,505	020,300	(5,000)
	Tax Increment Finance Zone	4,749,340	5,647,153	5,647,153	5,179,308	792,112	(4,855,041)
	Miscellaneous revenue	1,252,031	733,000	733,000	1,289,713	6,176,281	5,443,281
	Total Local Revenue	215,441,640	219,728,250	222,806,320	223,910,825	237,794,902	18,066,652
5800	State Program Revenue						
3800	Regular ed allotment	299,691,936	304,744,749	304,744,749	298,520,605	302,256,275	(2,488,474)
	Special ed block grant	32,479,038	31,803,476	31,803,476	32,947,232	33,152,739	1,349,263
	Career & Tech block grant	17,419,253	17,708,674	17,708,674	20,618,081	21,090,444	3,381,770
	Gifted & talented oper grant	1,925,817	1,955,802	1,955,802	1,933,707	1,958,534	2,732
	Compensatory ed	48,773,413	50,128,111	50,128,111	51,194,818	52,365,140	2,237,029
	Bilingual ed	8,037,402	8,243,978	8,243,978	8,255,718	8,444,859	200,881
	Public Education Grant	-	-	-	-		-
	High School Allotment	4,502,250	4,479,821	4,479,821	4,526,290	4,457,136	(22,685)
	Transportation Total cost of Tier I	3,110,710	3,181,137	3,181,137	3,110,710	3,110,710	(70,427)
	Total cost of Tier I	415,939,819	422,245,748	422,245,748	421,107,161	426,835,837	4,590,089
	Less local share	(192,618,265)	(201,162,726)	(201,162,726)	(199,610,850)	(211,269,133)	(10,106,407)
	Tier II aid	11,563,287	11,371,743	11,371,743	11,692,908	15,142,763	3,771,020
	Other FSP formula aid	12,710,650	7,670,291	7,670,291	7,209,782	1,959,068	(5,711,223)
	Total Foundation School Program aid	247,595,491	240,125,056	240,125,056	240,399,001	232,668,535	(7,456,521)
	Prior year Foundation Aid adjust.	1,277,976	-	-	-	-	-
	TRS On-behalf benefit	20,725,128	20,079,764	20,079,764	20,079,764	20,704,346	624,582
	Medicare Part D On-behalf benefit	1,007,453	952,096	952,096	952,096	1,004,760	52,664
	Other state revenue Total State Revenue	277,659 270,883,707	261,156,916	261,156,916	287,264	250,000 254,627,641	250,000 (6,529,275)
5900	Federal Program Revenue	200 525	225 000	225.000	205 203	222.222	(25.000)
	Federal program indirect cost reimburs.	308,537	325,000	325,000	285,290	300,000	(25,000)
	Medicaid/MAC reimbursement	1,944,360	3,080,000	1,480,000	2,927,737	3,830,000	750,000
	R.O.T.C. Total Federal Revenue	2,340,651	80,000 3,485,000	1,885,000	3,293,027	4,210,000	725,000
	Total Revenues	488,665,998	484,370,166	485,848,236	488,921,977	496,632,543	12,262,377

2015-16 General Fund Budget By Object

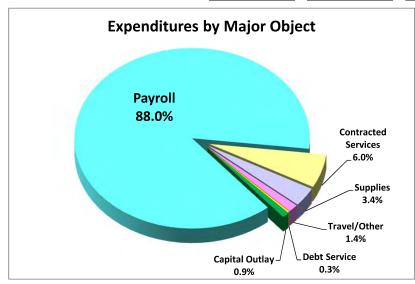
		2013-14		2014-15		201	5-16
		Actual	Original Budget	Current Budget	Projected Actual	Adopted Budget	Diff from 14-15 Original
Other Res	ources						
	Transfers In	-	-	-	-	-	-
	Loan proceeds	433,107	3,210,000	4,010,000	4,413,893	-	(3,210,000)
	Proceeds from capital lease Total Other Resources	433,107	3,210,000	4,010,000	4,413,893		(3,210,000
	Total Revenues and Other Resources	489,099,105	487,580,166	489,858,236	493,335,870	496,632,543	9,052,377
	=	,,					
Expenditu 6100	res Pavroll Costs						
0100	Professional personnel	277,628,135	289,819,657	283,551,306	283,116,489	302,579,002	12,759,345
	Support personnel	46,952,837	50,526,573	46,592,424	46,927,541	53,150,506	2,623,933
	Substitutes	6,203,542	7,626,864	7,136,453	7,071,006	7,448,973	(177,891
	Teacher comp allot	631,668	700,000	600,001	519,081	600,000	(100,000
	Stipends/Extra duty pay	15,012,024	18,729,491	16,244,668	16,279,043	19,415,524	686,033
	Part-time/temporary	2,096,421	2,229,859	2,166,264	2,312,493	2,444,517	214,658
						5,260,956	
	Medicare/FICA	4,577,299	4,921,314	4,729,023	4,676,872		339,642
	Health & life insurance	12,063,764	13,612,244	12,503,394	12,832,464	13,020,528	(591,716
	Worker's compensation	688,794	1,927,838	1,227,838	1,543,626	1,660,000	(267,838
	Teacher retirement	4,945,755	5,478,185	5,082,185	4,974,352	6,131,694	653,509
	TRS/Medicare Part D on-behalf	21,732,581	21,031,860	21,031,860	21,031,860	21,709,106	677,246
	TRS Care	1,851,903	1,904,159	1,905,898	1,845,037	2,020,470	116,311
	TRS - First 90 days	329,265	354,834	354,834	333,316	344,992	(9,842
	TRS Care - Surcharge on retirees	14,774	-	-	-	-	-
	TRS Supplemental Contribution	-	4,071,143	3,772,070	3,772,070	4,294,899	223,756
	Unemployment	270,674	350,000	350,000	201,268	313,077	(36,923
	Other employee benefits	183,187	350,000	350,000	228,747	285,000	(65,000
	Total Payroll Costs	395,182,623	423,634,021	407,598,218	407,665,265	440,679,244	17,045,223
6200	Purchased & Contracted Services						
	Legal services	627,609	602,000	601,100	732,696	601,000	(1,000
	Audit services	147,320	165,500	165,500	154,856	167,500	2,000
	Tarrant Appraisal District	1,591,426	1,663,462	1,669,741	1,669,741	1,786,623	123,161
	Tarrant County (tax collection)	191,401	192,500	246,275	246,275	247,500	55,000
	Other professional services	1,199,243	286,606	374,580	350,660	233,726	(52,880
	Tuition	724,952	874,800	840,608	732,841	758,800	(116,000
	Contracted maintenance & repair	6,437,821	8,254,634	9,036,230	9,023,300	5,372,806	(2,881,828
	Water	1,525,403	1,948,643	1,953,043	1,941,987	2,081,931	133,288
						480,200	
	Telephone	655,566	496,100	508,183	222,686		(15,900
	Electricity Gas	8,043,140 795,907	7,884,424	7,608,424	7,682,259 1,038,846	8,204,371	319,947
			973,661	974,061		995,993	22,332
	Rentals & operating leases	932,412	972,349	976,804	776,162	837,266	(135,083
	Other purchased & contracted services Total Other Purchased & Contracted Svs.	5,379,206 28,251,406	8,028,996 32,343,675	9,567,603 34,522,152	7,944,863 32,517,172	8,493,683 30,261,399	464,687
			52,0 10,010			00,202,000	(2)002)270
6300	Supplies & Materials						
	M&O supplies	5,209,458	5,302,779	5,615,986	5,289,819	5,365,915	63,136
	Books & reading materials	1,044,434	1,588,868	1,735,175	1,656,342	1,517,539	(71,329
	General supplies	9,121,902	9,709,839	10,357,193	9,455,807	10,077,498	367,659
	Total Supplies & Materials	15,375,794	16,601,486	17,708,354	16,401,968	16,960,952	359,466
6400	Other Operating Costs						
0.00	Travel	2,671,406	2,835,534	3,120,412	2,843,457	2,835,026	(508
	Property & liability insurance	1,249,207	1,543,750	1,543,870	1,255,485	1,445,250	(98,500
	Election costs		78,000	78,000	78,000	78,000	(30,300
		67,601		•			- /E 750 070
	Payment to TIF	7,565,996	6,898,549	7,098,549	7,028,325	1,142,470	(5,756,079
	Miscellaneous operating costs Total Other Operating Costs	1,039,265	1,421,184	1,490,213	1,332,241	1,421,892 6,922,638	(5,854,379
	· · · · · · · · · · · · · · · · · · ·	12,333,473		13,331,044	12,337,300		,
Δ	AISD 2015-2016 Official Budget		127			Financial	Section

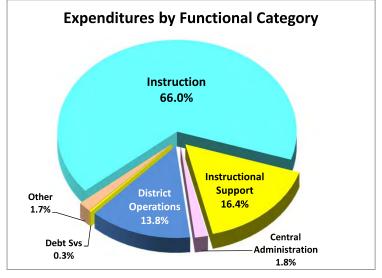
2015-16 General Fund Budget By Object

	_	2013-14		2014-15		2015	i-16
		Actual	Original Budget	Current Budget	Projected Actual	Adopted Budget	Diff from 14-15 Original
6500	Debt Service						
	Lease/purchase agreements	93,315	19,280	27,731	27,731	26,391	7,111
	Energy retrofit loan payments	800,760	800,760	950,760	940,845	1,361,103	560,343
	Total Debt Service	894,075	820,040	978,491	968,576	1,387,494	567,454
6600	Capital Outlay						
	Land purchase, improvement, fees	230,761		200,318	714,738	-	-
	Buiding purchase, constr, improvement	1,728,356	21,849,089	28,726,670	25,174,267	4,729,182	(17,119,907)
	Vehicles	649,818	45,104	58,009	58,009	-	(45,104)
	Furniture & equipment > \$5,000	1,687,763	283,351	309,605	309,605	-	(283,351)
	Lease purchase of furniture, bldg, equip						
	Total Capital Outlay	4,296,698	22,177,544	29,294,602	26,256,619	4,729,182	(17,448,362)
	<u>-</u>						
	Total Expenditures	456,594,071	508,353,783	503,432,861	496,347,108	500,940,909	(7,412,874)
Other Uses	·	<u> </u>					
	Total Expenditures and Other Uses	456,594,071	508,353,783	503,432,861	496,347,108	500,940,909	(7,412,874)
	Revenues Over/(Under) Expenditures	32,505,034	(20,773,617)	(13,574,625)	(3,011,238)	(4,308,366)	
	Projected Beginning Fund Balance	156,291,281	188,796,315	188,796,315	188,796,315	185,785,077	
	Projected Ending Fund Balance	188,796,315	168,022,698	175,221,690	185,785,077	181,476,711	

2015-16 General Fund Expenditure Budget By Function and Object Category

			Contracted					
	<u>-</u>	Payroll	Services	Supplies	Travel/Other	Debt Service	Capital Outlay	Total
Func	tion							
11	Instruction	306,814,237	3,909,458	6,362,691	1,193,979	-	-	318,280,365
12	Instructional Resources/Media Services	5,343,245	65,700	687,255	11,021	-	-	6,107,221
13	Curriculum & Staff Development	4,910,732	408,950	414,716	630,755	-	-	6,365,153
21	Instructional Administration	7,585,810	423,253	224,634	126,515	-	-	8,360,212
23	School Administration	28,563,434	287,061	279,963	36,917	-	-	29,167,375
31	Guidance & Counseling	24,834,371	754,234	1,534,098	69,342	-	-	27,192,045
32	Attendance & Social Work Service	1,514,703	45,591	45,000	105,564	-	-	1,710,858
33	Health Services	5,484,678	22,400	65,867	7,444	-	-	5,580,389
34	Pupil Transportation	9,179,871	192,400	1,950,103	234,708	-	-	11,557,082
35	Food Service	-	-	-	-	-	-	-
36	Extracurricular Activities	6,142,304	899,943	1,112,688	1,904,797	-	-	10,059,732
41	General Administration	6,677,521	1,638,706	220,824	337,882	-	-	8,874,933
51	Plant Maintenance & Operations	22,956,403	15,542,239	3,392,268	1,011,637	-	-	42,902,547
52	Security	3,906,394	1,434,908	280,115	52,926	-	-	5,674,343
53	Computer Processing	6,198,437	2,430,633	359,130	21,981	-	-	9,010,181
61	Community Services	567,104	81,800	31,600	34,700	-	-	715,204
71	Debt Service	-	-	-	-	1,387,494	-	1,387,494
81	Facility Acquisition & Construction	-	-	-	-	-	4,729,182	4,729,182
95	Student Tuition Non-public Schools	-	90,000	-	-	-	-	90,000
97	Payments to TIF	-	-	-	1,142,470	-	-	1,142,470
99	Other Intergovernmental Charges	<u> </u>	2,034,123	-				2,034,123
	Total Expenditures	440,679,244	30,261,399	16,960,952	6,922,638	1,387,494	4,729,182	500,940,909





Instruction includes functions 11,12,13,95

Instructional Support includes functions 21,23,31,32,33,36

Central Admin. includes function 41

District Operations include functions 34,35,51,52,53

Debt Services include function 71

Other includes functions 61,81,97,99

Operating Costs of New Facilities Opening in 2016-17

					Multi-Pur	oose Activity		
	McNutt Elementary		Peach E	Peach Elementary		nters	Total	
Fiscal Year Opening	201	6 -17	20	16 -17	201	6 - 17		
	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$
Principal	1.0	\$ 96,895	1.0	\$ 96,895	-	\$ -	2.0	193,790.0
Asst. Principal	1.0	72,623	1.0	72,623	-	-	2.0	145,246.0
Counselor	1.0	67,872	1.0	67,872	-	-	2.0	135,744.0
Nurse	1.0	55,521	1.0	55,521	-	-	2.0	111,042.0
Testing Facilitator	1.0	59,400	1.0	59,400	-	-	2.0	118,800.0
Secretary	1.0	32,022	1.0	32,022	-	-	2.0	64,044.0
Clerk - Attendance	1.0	22,290	1.0	22,290	-	-	2.0	44,580.0
Campus Technology Mgr	1.0	22,879	1.0	22,879	-	-	2.0	45,758.0
Librarian	1.0	55,521	1.0	55,521	-	-	2.0	111,042.0
Teachers	3.0	166,563	3.0	166,563	-	-	6.0	333,126.0
STEM Lab Assistant	1.0	20,727	1.0	20,727	-	-	2.0	41,454.0
Teacher Assistants	3.0	52,647	3.0	52,647	-	-	6.0	105,294.0
Custodian - Head (ES)	1.0	35,245	1.0	35,245	-	-	2.0	70,490.0
Custodians	3.5	89,523	4.0	102,312	6.0	153,468	13.5	345,303.0
Estimated benefits		93,470		94,877		16,881		205,228.0
Utilities		150,000		150,000		360,000		- 660,000.0
		*		•		•		
Custodial Supplies		10,500		11,000		12,000		33,500.0
Total	20.5	\$ 1,103,698	21.0	\$ 1,118,394	6.0	\$ 542,349	47.5	\$ 2,764,441



October 19, 2015 (Updated February 8, 2016)

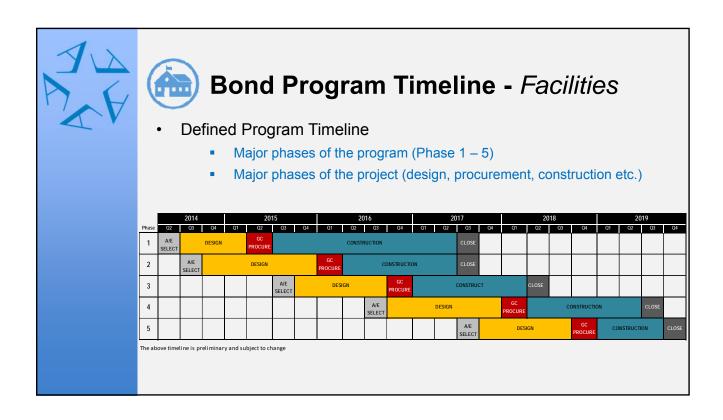




2014 Bond Program Update











📤 2014 Bond Program Update

- **Phase 1 & 2 Construction Projects**
 - 21 projects
 - 13 architecture firms engaged
 - 4 construction firms engaged
 - 7 schematic designs approved by Board
- **AISD Bond Oversight Positions Hired**
 - 4 Project Managers
 - 2 Field Observers
 - M.A.P.P.S. Database Specialist
 - Budget Specialist
 - Communications Specialist





📤 2014 Bond Program Update

- Educational Specifications
 - Facilitated by DeJONG-RICHTER
 - Community engagement
 - Industry experts
 - Instructional programming
 - Informs the architectural design
 - Educational specifications completed fall 2014
 - Classroom Addition at Workman
 - Fine Arts and Dual Language Academies
 - Career/Tech Center





2014 Bond Program Update

- Educational Specifications (continued)
 - Educational specifications completed spring 2015
 - Fine Arts Center
 - Athletics Complex
- Fine Arts and Dual Language Academies
 - Kindergarten cohorts accepted for fall 2015
- Instructional Design
 - STEM labs (2 per elementary school)
 - Workman Jr. High
 - Fine Arts and Dual Language Academies

Estimated Project Completion

Project	Est. Completion	Schematic Design
Workman Classroom Addition	Jul. 2016	A.
Eddy and Debbie Peach Elementary School (Baird Farm Rd.)	Aug. 2016	₹
Sandy McNutt Elementary School (Workman Site)	Aug. 2016	w w
Jones Academy of Fine Arts and Dual Language	Fall 2017	*
Corey Academy of Fine Arts and Dual Language	Fall 2016	*
Multi-purpose Activity Centers	Fall 2016	4
Career Tech Center	Fall 2017	%
Agricultural Science Center	Fall 2017	Summer 2015
Fine Arts Center	Fall 2018	TBD
Athletics Complex	Fall 2019	TBD
Condition Improvements & Life Cycle Replacements	Var. thru 2019	N/A





Current Construction

- Ferguson Education Center (project complete)
- Ousley Junior High
- Workman Junior High
- Hutcheson Junior High (demolition)
- Peach Elementary
- McNutt Elementary
- Six Multi-purpose Activity Centers





Facilities - highlights

 Construction is about to begin on a 16-classroom addition and new entry for Workman Junior High. The cafeteria was expanded over the summer.



























Facilities - highlights

 Renovations begin this fall at Corey Fine Arts and Dual Language Academies.





HUB Participation

Project Description	HUB Commitment %	Project Budget	ommitment nount	Tier	r II HUB Participation Thru 9/15	To	otal Expenses Thru 9/15	HUB Participation
Ferguson Education Center	52.30%	\$ 107,150	\$ 56,040	\$	88,346	\$	102,365	86.30%
Ferguson Education Center	20.00%	\$ 1,230,627	\$ 246,125	\$	64,795	\$	941,802	6.88%
Ousley Junior High School	42.90%	\$ 341,839	\$ 146,649	\$	164,688	\$	305,366	53.93%
Ousley Junior High School	20.00%	\$ 4,012,350	\$ 802,470	\$	701,910	\$	2,079,354	33.76%
Workman Junior High School	23.49%	\$ 855,780	\$ 201,023	\$	192,805	\$	648,867	29.71%
Workman Junior High School	20.00%	\$ 11,076,354	\$ 2,215,271	\$	29,524	\$	388,106	7.61%
Jones Fine Arts and Dual Language Academy	10.00%	\$ 570,892	\$ 57,089	\$	9,460	\$	380,662	2.49%
Jones Fine Arts and Dual Language Academy	25.00%	\$ 8,511,481	\$ 2,127,870	\$	-	\$	-	0.00%
Boles Junior High School, Special Education	13.00%	\$ 306,501	\$ 39,845	\$	313	\$	28,079	1.11%
Boles Junior High School, Special Education	20.00%	\$ 5,108,350	\$ 1,021,670	\$	-	\$	-	0.00%
Corey Fine Arts and Dual Language Academy	9.00%	\$ 434,923	\$ 39,143	\$	8,349	\$	300,425	2.78%
Corey Fine Arts and Dual Language Academy	20.00%	\$ 6,811,857	\$ 1,362,371	\$	-	\$	=	0.00%

TOTALS 24.68% \$ 299,776,864 \$ 73,985,702 \$ 2,460,723 \$ 12,250,363 20.09%

Note: Images above are excerpted from the 9/15/15 HUB report.







Fine Arts Budgets

	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Band Instruments	787,069.34	826,422.81	867,743.95	911,131.14	956,687.70	4,349,054.94
Orchestra Instruments	617,054.14	647,906.85	680,302.19	714,317.30	750,033.16	3,409,613.64
Choir/Elementary	100,000.00	105,000.00	110,250.00	115,762.50	121,550.63	552,563.13
Marching Band Uniforms	200,000.00	76,400.00	80,220.00	84,231.00	88,442.55	529,293.55
Color Guard Uniforms	-	-	-	82,500.00	-	82,500.00
Drill Team Uniforms	21,000.00	22,260.00	47,040.00	49,560.00	-	139,860.00
Concert Band Uniforms	41,720.00	43,806.00	45,996.30	48,296.12	50,710.92	230,529.34
Orchestra Uniforms	47,220.00	49,581.00	52,060.05	54,663.05	57,396.21	260,920.31
Choir Uniforms	49,660.00	52,143.00	54,750.15	57,487.66	60,362.04	274,402.85
Totals	1,863,723.48	1,823,519.65	1,938,362.64	2,117,948.77	2,085,183.21	9,828,737.75

Fine Arts

	Year 1	Year 2
Band Instruments	787,069.34	826,422.81
Orchestra Instruments	617,054.14	647,906.85
Choir/Elementary	100,000.00	105,000.00
Marching Band Uniforms	200,000.00	76,400.00
Color Guard Uniforms	-	-
Drill Team Uniforms	21,000.00	22,260.00
Concert Band Uniforms	41,720.00	43,806.00
Orchestra Uniforms	47,220.00	49,581.00
Choir Uniforms	49,660.00	52,143.00
Totals	1,863,723.48	1,823,519.65

2015-16 Highlights:

- Instruments for program expansion & access
- Color guard uniforms
- Jr. High Uniforms
- LHS Band Uniform
- Drill team rotation





Fine Arts - highlights

- \$9.8 million each year for uniforms and instruments
- Instrument fees eliminated (increases access)
- Instrument repair course established
- Two fine arts/dual language academies opened August 2015
- Planning has begun for districtwide fine arts center to open in 2018.











Safety, Security & Technology Budgets

Programs	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Infrastructure	\$3,797,932.00	\$976,602.00	\$2,858,721.77	\$3,600,518.73	\$5,511,456.48	\$16,745,230.98
Replacement Schedule	\$5,580,016.75	\$4,063,912.00	\$6,976,297.01	\$6,513,983.00	\$9,863,712.74	\$32,997,921.50
Technology Access	\$2,974,218.60	\$2,974,218.60	\$2,974,218.60	\$2,974,218.60	\$2,974,218.60	\$14,871,093.00
Campus Transformation Initiatives	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	\$5,000,000.00
Campus Technology Standards	\$5,428,151.62	\$5,428,151.62	\$349,575.00	\$349,575.00	\$349,575.00	\$11,905,028.24
Other Programs	\$649,328.76	\$294,698.76	\$169,698.76	\$0.00	\$0.00	\$1,113,726.28
Totals	\$19,429,647.73	\$14,737,582.98	\$14,328,511.14	\$14,438,295.33	\$19,698,962.82	\$82,633,000.00

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Safety, Security and Technology - *highlights*

- Minimum classroom technology standards have been set and are now being implemented
 - Audio/visual Every classroom will have a projector and speakers
 - Teachers Every teacher will have a laptop and docking station
 - Students All students will have access to Chromebooks or iPads





Safety, Security and Technology - *highlights*

- Internet bandwidth increased 100%
- Upgrading technology connectivity at each school
- Transformation through Innovation grants
 - \$1 million in grants each year for teachers and campuses who develop transformational methods of teaching through technology





Safety, Security and Technology - highlights

- All campuses are receiving new security cameras
 - Seven schools were completed over the summer



Surveillance coverage is increasing to 80% of each campus.

Safety, Security & Technology

Programs	Year 1	Year 2
Infrastructure	\$3,797,932.00	\$976,602.00
Replacement Schedule	\$5,580,016.75	\$4,063,912.00
Technology Access	\$2,974,218.60	\$2,974,218.60
Campus Transformation Initiatives	\$1,000,000.00	\$1,000,000.00
Campus Technology Standards	\$5,428,151.62	\$5,428,151.62
Other Programs	\$649,328.76	\$294,698.76
Totals	\$19,429,647.73	\$14,737,582.98

2015-16 Highlights:

- Classroom standards
- Replacement Schedule
- Wireless Upgrades
- Transformation Initiatives
- GPS system for buses & bus riders
- Security







Transportation Budgets

Fiscal Year	Buses	White Fleet	Cost Per Year	Cumulative Cost
14/15	36	40	\$5,276,016	\$5,276,016
15/16	23	35	\$3,645,413	\$8,921,429
16/17	19	25	\$3,056,034	\$11,977,463
17/18	20	25	\$3,288,899	\$15,266,362
18/19	16	25	\$3,012,851	\$18,279,213
Totals	114	150		\$18,279,213





Transportation - highlights

- Zonar installed on all buses this summer (included in the technology category of bond funds)
- 114 new buses & 150 new white fleet vehicles over the course of five years
 - 36 buses & 40 white fleet vehicles received in year 1
 - Vehicles planned for year 2 have been ordered





Communications







Other Significant Activities in 2015-16

- Select architects for phase 3 projects
- Boundary Committees
 - Peach Elementary (relieves Ellis, Larson, Sherrod)
 - McNutt Elementary (relieves Amos, Burgin, Foster, Goodman & Morton)
- Instructional Programming
 - Fine arts and dual language academies
 - Elementary STEM labs
 - Career/Tech Center
- Agricultural Science Center Design
- Staffing of new elementary schools



QUESTIONS?

