



Citizens' Bond Oversight Committee

Arlington ISD 2019 Bond Program
Annual Report to Board of Trustees
June 21, 2022

Agenda

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- Meeting Schedule
- CBOC Charge
- Recommendations
- Special Thanks





Purpose

The Citizens Bond Oversight Committee (“Committee”) is established to **provide transparency** and **enhance public confidence** in the use of proceeds from the sale of bonds authorized by Arlington Independent School District (“AISD” or “District”) voters on November 5, 2019.

The purpose of the Committee is to **provide findings** and **recommendations** to the Board of Trustees (“Board”) relating to the **expenditure** of bond proceeds authorized in the 2019 Bond election, the **progress** of the 2019 Bond Program, and ways the District can **maximize the potential** of the 2019 Bond Program.



Composition

Members (11)

Charles Finicum (chair)
Terry Belcher
Kelley Hopes
Jonathan Horton
Kimberly Lloyd
Chere Maxwell
Kimberlyn Proctor
Jose Ramos
Deborah Stanton
Aaron Steele
Poppy Moore

Alternates (1)

Darla Peznell

SLAB Members (8)

Osarenoma Egbenoma – ACHS
William McPhail – ACHS
Kruz Hernandez – ACCHS
Jack Kozack – AHS
Mia DeLeon – BHS
Tyler Brown – BHS
Marissa Ramos – LHS
Jordan Brown – MHS
Ezinne Uwalaka – SHHS
Alexis Chukwunyere – SHS
Rudaina Fattul – SHS

Meeting Schedule

May 18, 2021 – New Member Orientation Meeting, (Virtual)

August 12, 2021 – Quarterly Meeting, Location: AISD Food & Nutrition Service Center

October 26, 2021 - Quarterly Meeting, Location: Crow Leadership Academy

January 27, 2021 - Quarterly Meeting, Location: AISD Administration Building

April 5, 2021 - Quarterly Meeting, Location: Gunn JHS and FADL Academy

June 21, 2021 – Annual Board Report to Board of Trustees, Location: AISD Administration Building



CBOC Charge (1 of 12)

1. Review the January 2019 report submitted to the Board by the 2019 Capital Needs Steering Committee to gain an understanding of the projects and capital needs recommended for inclusion in the 2019 Bond Program.

Observation:

- AISD Staff conveyed bond scope with full transparency
- Identified projects are consistent with district's long-range master plan

Recommendation:

- Sustain AISD Staff methodology for orientation of future CBOC members

2019 Bond Funds

Facilities	\$852,726,335
Fine Arts	\$6,955,752
Safety, Security and Technology	\$90,829,000
Transportation	\$15,488,913
Total	\$966,000,000





CBOC Charge (2 of 12)

2. Review the process used to solicit, qualify, and select design professionals, contractors, and vendors for projects funded from the 2019 Bond Program.

Observation:

- Bidding processes such as Construction Manager-at-Risk (CMAR) and Competitive Sealed Proposal (CSP) methods of procurement explained
- Architect, Consultant and Contractor performance evaluated to determine selection for additional work
- Method of Procurement recommendations for bond projects based on “Best Value” to the District

Recommendation:

- Continue to maximize “Best Value” through competitive bidding process
- District should consider including RFQ process information on District website
- District should consider linking project RFQ results on District website



CBOC Charge (3 of 12)

3. Review reports on the current status and planned implementation of the 2019 bond program to determine whether such status and implementation are consistent with the Bond Program approved by the voters.

Observation:

- Efforts by Facility Construction, Fine Arts, Transportation and Safety, Security and Technology meet the intent of the 2019 Bond Program as approved by the voters
- Inflation and rising costs of construction and manufactured products is creating significant funding challenges for the District to meet the original expectation and intent of the 2019 Bond Program

Recommendation:

- Analyze and prioritize most critical program needs of the District for completion
- Consider accelerating and procuring construction and equipment for bond scope that is more volatile from a cost standpoint

CBOC Charge (4 of 12)

4. Review bond program reports that track budgets, encumbrances, expenditures, and estimated costs for completion for each bond project to understand the overall financial position of the 2019 Bond Program.

Observation:

- It appears the 2019 Bond Program is tracking well for completing as expected
- District has capitalized on labor and competitive pricing on early projects

Recommendation:

- Sustain District efforts to monitor, track and report costs





CBOC Charge (5 of 12)

5. Review HUB utilization on facilities projects.

Observation:

- HUB participation as of June 2022 at approximately 32%; up from 21% in the 2014 Bond Program
- AISD considers past vendor HUB performance when awarding new projects
- District continues to participate in DFW area minority contractor symposiums and host minority contractor events twice annually to identify and improve HUB utilization opportunities

Recommendation:

- Sustain efforts to require increased HUB participation on bond projects
- Sustain efforts to promote HUB participation through marketing events



CBOC Charge (6 of 12)

6. Review internal and external audits of the bond program to assess administration's response to the audit and remediation efforts of the district, as applicable.

Observation:

- External audit scope identified and overseen by District's Chief Internal Auditor construction contract and billings accuracy
- Internal controls help to identify projects requiring 3rd party audits
- Gunn JHS project (CMAR) being audited by 3rd party external auditor; audits show project accounting is accurate and in line with expected spending patterns
- External audits will increase as more projects go into construction
- All CMAR projects will be audited; random CSP projects will be externally audited

Recommendation:

- Sustain efforts to conduct random external audits where appropriate



CBOC Charge (7 of 12)

7. Review and provide input on AISD communications to the public regarding the 2019 Bond Program.

Observation:

- District communications efforts are effective and provide great detail on existing and future projects

Recommendation:

- Sustain website presence and consider adding links to more information for transparency
- Continue to leverage social media platforms for external communications



CBOC Charge (8 of 12)

8. With the coordination of the Superintendent or Superintendent's designee, assess the degree of satisfaction of key stakeholders with the quality of work and impact of bond program projects.

Observation:

- Conducted group on-site visits of AISD Food and Nutrition Service Center, Crow ES, Gunn JHS and the new Administration Building
- CBOC members received positive feedback from AISD faculty and staff at each of the sites visited

Recommendation:

- Consider adding virtual tours of on-going and completed bond projects
- Continue to increase bond presence on social media



CBOC Charge (9 of 12)

9. With the coordination of the Superintendent or Superintendent's designee, conduct on-site campus and facility visits related to bond projects, as necessary, in a non-disruptive manner.

Observation:

- CBOC members received positive feedback from AISD faculty and staff at each of the sites visited
- Contractor Management responsive to Principal requests and requirements

Recommendation:

- Continue to visit campus locations



CBOC Charge (10 of 12)

10. Agree by majority vote upon all findings and recommendations to be presented to the Board.

Observation:

- CBOC Committee agreed by majority with the enclosed recommendations
- When CBOC members were not present; virtual attendance was established
- Significant participation by Student (SLAB) Members that was informative and helpful to understand the impact of the Bond on students

Recommendation:

- Continue to encourage attendance and participation by SLAB students



CBOC Charge (11 of 12)

11. Report to the Board annually or more frequently, if necessary, on the implementation of the 2019 Bond Program.

Observation:

- Annual briefing to the Board is appropriate

Recommendation:

- Continue annual reporting
- Sustain Board member presence at CBOC meeting to facilitate informal updates/communication

CBOC Charge (12 of 12)

12. Coordinate with the Superintendent or the Superintendent's designee to maintain a presence on the AISD website with a link on the AISD home page. The website shall timely provide the public with information regarding the Committee's activities, including: meeting agendas, information, presentations and reports received from AISD staff; and meeting schedules of the Committee and all subcommittees.

Observation:

- Website presence and Dashboards continue to improve
- Bond progress materials and reports easily accessible
- Continue to leverage audio/visual information efforts

Recommendation:

- Sustain efforts to develop the website presence
- Leverage Social Media and Marketing efforts to enhance push-to viewer opportunities





Recommendations Summary (1 of 2)

1. Sustain AISD Staff methodology for orientation of future CBOC members
2. Continue to maximize “Best Value” through competitive bidding process
3. District should consider including RFQ process information on District website
4. District should consider linking project RFQ results on District website
5. Analyze and prioritize most critical program needs of the District for completion
6. Consider accelerating and procuring construction and equipment for bond scope that is more volatile from a cost standpoint
7. Sustain District efforts to monitor, track and report costs
8. Sustain efforts to require increased HUB participation on bond projects
9. Sustain efforts to promote HUB participation through marketing events
10. Sustain efforts to conduct random external audits where appropriate
11. Sustain website presence and consider adding links to more information for transparency



Recommendations Summary (2 of 2)

12. Continue to leverage social media platforms for external communications
13. Consider adding virtual tours of on-going and completed bond projects
14. Continue to increase bond presence on social media
15. Continue to visit campus locations
16. Continue to encourage attendance and participation by SLAB students
17. Continue annual reporting
18. Sustain Board member presence at CBOC meeting to facilitate informal updates/communication
19. Sustain efforts to develop the website presence
20. Leverage Social Media and Marketing efforts to enhance push-to viewer opportunities



2019 Bond Program

Expected Outcomes

1. Expanded Programming
2. Educational Adequacy
3. Efficient Utilization of Facilities
4. Facility Condition Improvements
5. Safety and Security Improvements



1. Expanded Programming

- Full-day Pre-K
 - Offered at all neighborhood elementary schools
 - Full-day Pre-K for 4-year old students
 - Half-day Pre-K for 3-year old students
 - STEM Learning Incorporated
- Fine Arts and Dual Language Academies at the Secondary Level
 - Gunn JHS incorporates Fine Arts and Dual Language Academy
 - Grades 6 through 8
 - Arlington HS to incorporate Fine Arts and Dual Language Academy
 - Grades 9 through 12
- Expansion of Career & Technical Programming
 - Classroom/Laboratory addition to Dan Dipert Career & Technical Center
 - Increase Career and Technical offerings to satisfy student demand



2. Education Adequacy

- Accessible Elementary School Playgrounds
 - Two (2) new replacement playgrounds at each elementary school
 - ADA accessible equipment and surfacing
 - Solar Canopies shading equipment areas
 - Kindness benches (4) at each campus playground area
- Fine Arts Facility Updates
 - Two (2) Fine Arts and Dual Language Academies at the secondary level
 - Fine Arts improvements at each secondary school
 - Platform (stage) sound and lighting improvement at the junior high and elementary level
- Athletic Facility Updates
 - Girls' Competition Softball Fields at each of the comprehensive high schools
 - Additions and Renovations at each of the three varsity stadiums
 - Life Cycle Replacements for the artificial turf and track surfaces at each comprehensive high school
 - Restroom/Concession/Storage buildings at each junior high school



3. Efficient Utilization of Facilities

- Consolidation and replacement of older facilities
 - Increased efficiency and utilization
 - Decreased operational costs (Personnel, Utilities, Transportation)
 - Updated state-of-the-art educational facilities
- Replacement elementary schools and junior high school
 - Berry Elementary
 - Thornton Elementary
 - Webb Elementary
 - Carter Junior High School
- Replacement of Security / Transportation Center
 - Improved operational efficiency
 - Updated security systems technology
 - Improved training and restroom facilities
- Reduced number of temporary buildings
 - 99 temporary buildings removed to date (56% reduction)
 - 77 temporary buildings remain in District inventory

4. Facility Condition Improvements

- Life cycle and condition deficiency improvements at all campuses except newly constructed campuses from 2014 and 2019 bond programs
- Mechanical, electrical and plumbing upgrades
- Flooring, ceiling and lighting upgrades
- Roof replacements
- Restroom upgrades
- ADA improvements
- Gymnasium improvements
- Paving and landscaping upgrades





5. Safety and Security Improvements

- Continue to upgrade Secure access at all campuses
 - Additional keyless entry points at all campuses
 - Additional IP-based cameras with higher resolution and quality
- Continue upgrading District vehicle fleet with GPS tracking systems
- Additional interior & exterior cameras on buses
- Enhanced communications for stakeholders
 - New District-wide fiber network
 - Upgraded PA systems
- Upgraded burglar and fire alarm systems
- Digital signage at each campus



Special Thanks

Melody Fowler, President, Board of Trustees

Justin Chapa, Vice President, Board of Trustees

Sarah McMurrough, Secretary, Board of Trustees

Kecia Mays, Board Member, Board of Trustees

Dr. Aaron Reich, Board Member, Board of Trustees

David Wilbanks, Board Member, Board of Trustees

Dr. Marcelo Cavazos, Superintendent

Darla Moss, Chief Financial Officer

Dr. Michael Hill, Asst Superintendent of Administration

Wm. Kelly Horn, Asst. Superintendent of Facility Services

Carla Martin, Asst. Superintendent of Financial Services

Eric Upchurch, Asst. Superintendent of Technology

Corey Robinson, Executive Director of Facility Services

Eric White, Athletic Director

Michael Parkos, Director of Facility Planning and Construction

Dr. Christopher Anderson, Director of Fine Arts

David Lewis, Director of Food and Nutrition Services

David Stevens, Director of Security

Tim Collins, Director of Transportation